

**MS Thesis**

**TREND OF PUBLIC-PRIVATE PARTNERSHIP IN PAKISTAN:  
AN ANALYTICAL STUDY**

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## **ABSTRACT**

The concept of Public-Private partnership was developed formally in 1980s after the emergence of New Public Management (NPM) which has shaped governance into a new form. New Public Management has encouraged joint collaboration of public and private sector for the development of different projects. United States of America and United Kingdom are leading countries who have practiced Public-Private partnership in different sectors successfully. Other countries have also implemented Public-Private partnership in different areas. The response of Public-Private partnership projects is mixed all over the world. There are success stories as well as failure stories of Public-Private partnership projects in different countries. Pakistan also experimented with Public-Private partnership in 90s. Private sector was invited in telecom and power sector mainly. Power generation plants were established on the basis of Public-Private partnership but it was not an efficacious project. The failure of the project did not discouraged Government of Pakistan and it involved private sector in some more projects in different areas. In 2010, Government of Pakistan has developed a policy on Public Private Partnership which has been approved by Economic Coordination Committee (ECC) but there is slow progress in terms of its implementation. Hence, it is required to find out the reasons of slow implementation of Public-Private partnership in Pakistan because it is an effective tool to improve the governance of the country where there is financial deficit and resource constraint. On the other hand, private sector in Pakistan has not only abundant resources but also expertise and skills. Therefore, it is viable option to involve private sector in public sector projects for timely and efficient completion. This research study has explored the causes of slow practice of Public-Private partnership along with the experiences of Pakistan in Public-Private partnership projects. The inductive approach has

been used in this research study to analyze the topic under research. Qualitative methodology has been employed while conducting this particular research. The data has been collected from both primary and secondary sources. The primary data has been collected from well-informed people of this field. Twelve well-informed people have been selected from the population of the study through purposive-judgmental sampling and structured interviews have been conducted with them through telephone as well as face to face mode. The secondary sources of data are Public-Private partnership policy documents, Public-Private partnership Bills, research articles and books on the topic. The data has been analyzed through conventional content analysis and discourse analysis. It has been concluded that Public-Private partnership is a feasible option in Pakistan. Although Pakistan has very less number of success stories of public-Private partnership but still many projects are developing on this mode in Punjab, Balochistan, Sindh and Khyber Pakhtunkhwa. The provinces are working on the modalities of Public-private partnership and they have developed policies along with legal frameworks in the form of Acts and Bills. Numerous challenges have been identified in this study, which have hindered the pace of Public-Private partnership projects in Pakistan. The federal as well as provincial governments are required to address these challenges for making Public-Private partnership effective and efficient in the country. This research study has also identified the success factors which can make Public-Private partnership project of any sector, a feat. These success factors can help the policy makers, projects managers and leadership of the country in designing successful projects on the mode of Public-Private partnership which can lead towards improvement of governance. This research study can also pave the way for further research specific to particular sector in terms of Public-Private partnership. It has been established in this research study that Pakistan is at early stage of learning curve in terms of Public-Private partnership. Therefore, it should continue its

efforts to develop and design different projects on this mode it can be an effective tool which can contribute in the socio-economic development of the country at large.

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